



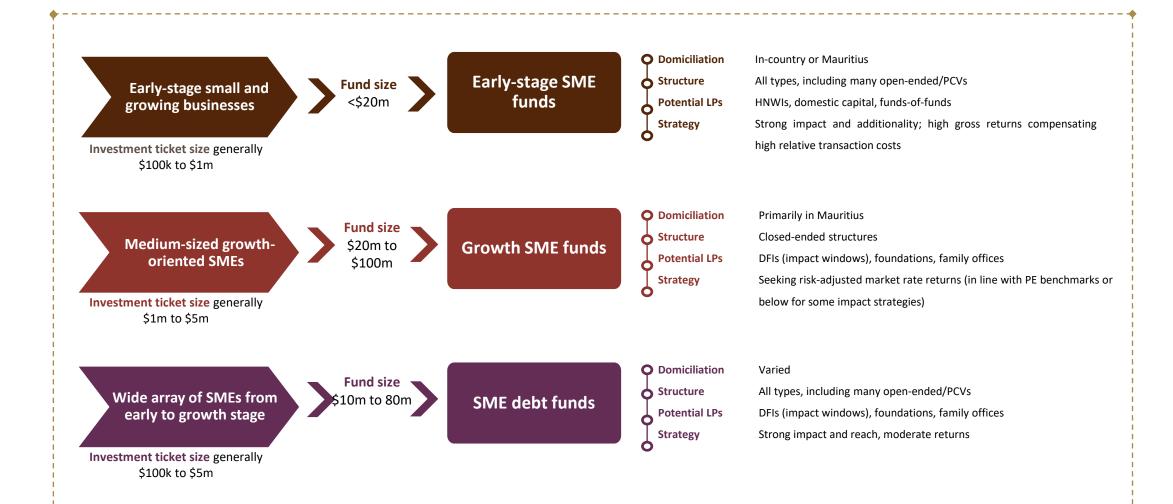
Data and lessons from pioneering LPs and GPs





### Scope of the study





### SME investors have changed, and so have the LPs that fund them

GPs

#### Few established GPs, most are newcomers

**75%** of African SME funds are led by emerging fund managers

#### A more African-led ecosystem

**80%** of SME funds led by African GPs

**70%** have raised African capital

#### The sector has become much more diverse

New geographies, asset classes and instruments

LPs

#### **DFIs are constrained**

Little capacity to invest in emerging fund managers and smaller fund sizes

### New pools of capital are stepping in slowly

African capital, both private and sovereign; individuals; foundations; family offices

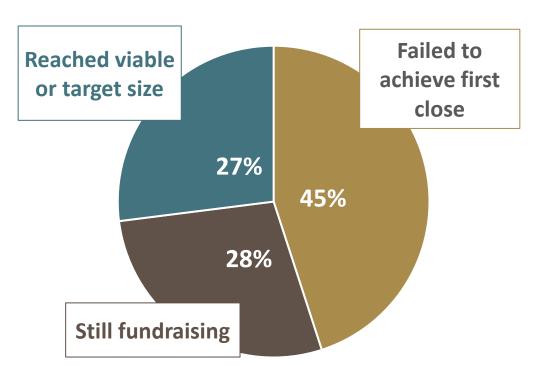
#### New catalytic capital funders are needed

Funds-of-funds and catalytic funds are key to unlock the new pools of capital at scale



# The fundraising environment is not conducive, especially for emerging fund managers

MOST EMERGING FUND MANAGERS FAIL TO RAISE





months on average to achieve first close when you are an emerging fund manager





# Standard criteria of LPs do not match with emerging SME fund managers

"Lack of Track Record" "We need 10-year liquidity" "Lack of skin in the game"

"Solo GP" "The fund structure is not according to benchmarks" "Currency & country risk"

"We need a minimum 30m USD fund size" "Lack of robust policies and frameworks" "Fees above 2% are too high"



### SME funds often choose to steer away from these benchmarks

### Better matching fund structures with investment strategies

- **SECONDARY SECONDARY** Longer-term funds
- **Permanent vehicles**

### **Building more resilient management companies**

- **Lean** teams with innovative models
- ## Higher fees, lower hurdle
- Partnerships for investment readiness and portfolio management



# Experience shows that breaking the mould can yield returns: the example of IPDEV

The sponsor fund IPDEV will soon celebrate its **10th anniversary** 

IPDEV sponsored 7 funds that combine challenges as they are PCVs, with small fund sizes <\$8m, country-specific, led by first-time fund managers and making equity investments of \$100k to \$500k into early-stage SMEs.

- Promising financial performance of these funds, with average MOIC of 2.5x and average TVPI of 1.8x (average portfolio age of 6 years).
- **71 African investors** were mobilised, leveraging **6x** IPDEV's commitment; less than **10** international investors
- **200 early-stage SMEs** were financed (~60 equity investments, ~140 seed funding).



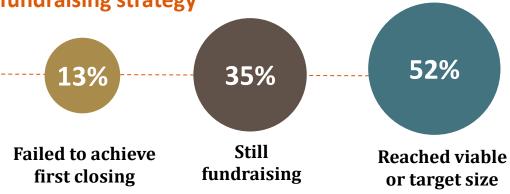


# Successful emerging fund managers have to adopt heterodox fundraising strategies

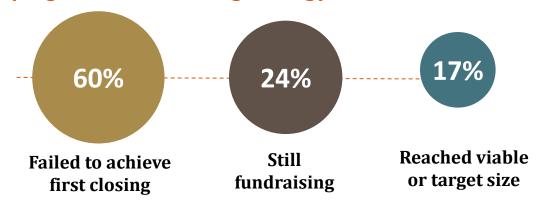
#### **FUNDRAISING PROGRESSIVELY HAS BECOME A MUST**

- 1. Building track record first as a team with warehousing capital, a donor project, or angel/individuals capital
- 2. Finding an anchor is a necessary second step
- 3. Raising the rest by targeting new pools of capital such as African capital, both public and private, HNWIs and US/EU family offices and foundations.
- 4. Partnering with a sponsor or platform triples chances for GPs to achieve a viable fund size; and joining forces among GPs also improves outcomes.

Emerging fund managers that adopted a progressive fundraising strategy



Emerging fund managers that did not adopted a progressive fundraising strategy





### Willing to receive the full report in January 2025?



You can scan the QR code to fill in the form and receive the full report in January 2025.

We look forward receiving your feedback to improve this capitalisation work.



